



**What your software developers don't know about Project Management may be robbing you of Profitability and Efficiency**

**"Of the 175,000 projects costing \$250 billion each year, 52.7% will overrun their initial cost estimates by 189%. A staggering 31.1% of projects [will be] canceled before [they're] completed."**  
*The Standish Group*

**"50% of finished projects ...contain less than 70% of [their] originally promised functionality."**  
*The Center for Project Management*

**To compete successfully in a rapidly-moving global economy, you need your software to be developed on-time, within budget, and with the desired functionality**

Carroll University's Masters level Software Project Management course\*\* provides the basic training to enable your developers to meet those criteria. The Course content reflects the Knowledge Areas defined by the Project Management Institute in their *Project Management Book Of Knowledge (PMBOK™)*

**The course includes lectures, readings, examples, and case studies that communicate the essential concepts of software project management; your developers will be taught:**

- **Software project management as an "enterprise change process"**
- **The activities, deliverables, and resources of software project management**
- **"The PARTS Pentagon"**
- **"The Triple Constraint"**
- **"The Four Constituencies"**

**Our course instructor has formal training, industry certification, and nearly forty years experience in the Project Management (P.M.) of small, large, and very large software development efforts**

- **He holds a Masters in Business Administration from The University of Chicago, CDP certification from the DPMA, and CQA certification from the Quality Assurance Institute**
- **He has served as Management Consultant, Program Director, Project Manager, or P.M. Instructor for major corporations throughout the United States, in Canada, and in the Caribbean**
- **He has written or customized complete P.M. Methodologies for several of those firms and has provided numerous in-house training classes for many of them**

\*\* (1) The three credits earned can be applied towards Master of Software Engineering degree or Certificate in Software Engineering. (2) The course fee is \$1275 for the academic year 2008-2009